Road Operations

DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation of the County Maintained Road System, including administration, planning, design, contract administration, traffic management, and maintenance of approximately 2,830 miles of roads.

The Road Operations program provides for road maintenance, the purchase of equipment and materials, a portion of the department's administrative and salary expenses, matching funds required for grant funding, as well as a number of capital improvement projects. This program is financed principally from revenues generated by the State Highway Users Tax. Additional funding sources include a small share of the state's sales tax, federal and state aid for specific road improvements, and reimbursements from other agencies for cooperative agreements projects.

On November 30, 2004, the Board of Supervisors approved a one-time allocation of \$1,495,000 from the County General Fund to assist in the funding of several deferred maintenance/infrastructure projects to be administered by the Public Works Department. These projects are as follows: Duncan Road paving and rail road crossing installation in the Phelan area, Wilson Ranch Road paving and rail road crossing installation in the Phelan area, San Martin Road paving and drainage in the Victorville area, standardization of traffic signals and directional signs in the Crestline area, and sidewalks for schools in the Fontana area. A separate fund has been established to distinctly track for the cost of these projects.

BUDGET AND WORKLOAD HISTORY

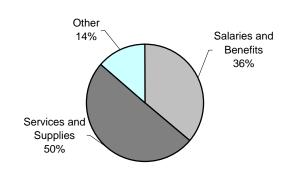
| | Actual | Budget | Estimate | Proposed |
|-----------------------|------------|------------|------------|------------|
| | 2003-04 | 2004-05 | 2004-05 | 2005-06 |
| Appropriation | 45,272,552 | 73,501,971 | 53,572,263 | 66,373,200 |
| Departmental Revenue | 39,846,444 | 59,938,842 | 41,205,851 | 65,176,483 |
| Fund Balance | | 13,563,129 | | 1,196,717 |
| Budgeted Staffing | | 368.0 | | 367.4 |
| Workload Indicators | | | | |
| Maintained Road Miles | 2,834 | 2,830 | 2,830 | 2,830 |

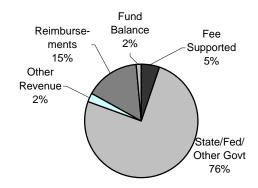
In accordance with Section 29009 of the State government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2004-05 will be re-appropriated in the 2005-06 budget. Also, a number of projects did not proceed as originally anticipated. These projects are now expected to occur in the upcoming fiscal year and have been appropriately included in the department's 2005-06 budget proposal.

The sharp decrease in fund balance for 2005-06 is due to a contract for construction of the Fort Irwin Road Rehabilitation project that is expected to be awarded by the Board in June 2005. The engineer's estimate of this project is approximately \$12,000,000. The contract should be encumbered in 2004-05; however, the department is not expected to receive reimbursement until 2005-06.

2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

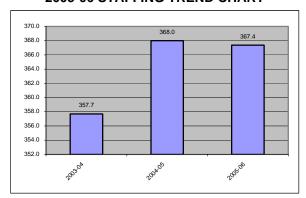
2005-06 BREAKDOWN BY FINANCING SOURCE



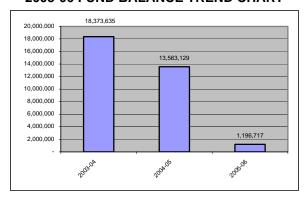




2005-06 STAFFING TREND CHART



2005-06 FUND BALANCE TREND CHART



GROUP: Econ Dev/Public Svc **DEPARTMENT: Public Works**

FUND: Road Ops Consolidated

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM FUNCTION: Public Ways/Facilities

ACTIVITY: Public Ways

ANALYSIS OF 2005-06 BUDGET

| | Α | В | С | D | B+C+D E | F Department | E+F G |
|---------------------------|----------------------------------|-------------------------|---|-------------------------------|-------------------------------------|--|-------------------------------|
| | 2004-05 Year-End Estimates | 2004-05 Final Budget | Cost to Maintain Current Program Services | Board Approved Adjustments | Board Approved Base Budget | Recommended Funded Adjustments (Schedule A) | 2005-06 Proposed Budget |
| Appropriation | | | | | | | |
| Salaries and Benefits | 24,041,189 | 24,841,935 | 2,598,460 | 191,312 | 27,631,707 | 544,509 | 28,176,216 |
| Services and Supplies | 25,875,006 | 46,699,660 | - | - | 46,699,660 | (7,346,740) | 39,352,920 |
| Central Computer | 143,002 | 143,002 | - | - | 143,002 | 48,569 | 191,571 |
| Other Charges | 191,316 | 2,832,200 | - | - | 2,832,200 | (361,000) | 2,471,200 |
| Land | - | 250,000 | - | - | 250,000 | - | 250,000 |
| Improvement to Structures | 610,000 | 970,000 | - | - | 970,000 | (482,000) | 488,000 |
| Equipment | 547,200 | 713,200 | - | - | 713,200 | 6,300 | 719,500 |
| Vehicles | 3,892,000 | 3,982,000 | - | - | 3,982,000 | (2,455,000) | 1,527,000 |
| L/P Equipment | 900,000 | 800,000 | - | - | 800,000 | 160,000 | 960,000 |
| Transfers | 933,065 | 2,462,118 | | | 2,462,118 | 756,446 | 3,218,564 |
| Total Exp Authority | 57,132,778 | 83,694,115 | 2,598,460 | 191,312 | 86,483,887 | (9,128,916) | 77,354,971 |
| Reimbursements | (4,660,515) | (11,292,144) | | | (11,292,144) | (789,627) | (12,081,771) |
| Total Appropriation | 52,472,263 | 72,401,971 | 2,598,460 | 191,312 | 75,191,743 | (9,918,543) | 65,273,200 |
| Oper Transfers Out | 1,100,000 | 1,100,000 | · · · · · | · <u>-</u> | 1,100,000 | - | 1,100,000 |
| Total Requirements | 53,572,263 | 73,501,971 | 2,598,460 | 191,312 | 76,291,743 | (9,918,543) | 66,373,200 |
| Departmental Revenue | | | | | | | |
| Licenses and Permits | 137,168 | 225,000 | - | - | 225,000 | - | 225,000 |
| Use Of Money & Prop | 452,218 | 550,000 | - | - | 550,000 | (145,000) | 405,000 |
| State, Fed or Gov't Aid | 35,987,449 | 55,940,518 | 2,598,460 | 191,312 | 58,730,290 | 325,693 | 59,055,983 |
| Current Services | 720,797 | 1,801,824 | - | - | 1,801,824 | 2,167,176 | 3,969,000 |
| Other Revenue | 554,091 | 321,500 | - | - | 321,500 | - | 321,500 |
| Other Financing Sources | 759,128 | | | | <u> </u> | 100,000 | 100,000 |
| Total Revenue | 38,610,851 | 58,838,842 | 2,598,460 | 191,312 | 61,628,614 | 2,447,869 | 64,076,483 |
| Operating Transfers In | 2,595,000 | 1,100,000 | · · · · · - | · - | 1,100,000 | • | 1,100,000 |
| Total Financing Sources | 41,205,851 | 59,938,842 | 2,598,460 | 191,312 | 62,728,614 | 2,447,869 | 65,176,483 |
| Fund Balance | | 13,563,129 | - | - | 13,563,129 | (12,366,412) | 1,196,717 |
| Budgeted Staffing | | 368.0 | - | 2.0 | 370.0 | (2.6) | 367.4 |

In 2005-06 the department will incur increased costs in retirement and workers compensation. In addition, this budget unit included an estimated increase in salaries and benefits related to the pending negotiations, as this cost is financed by departmental revenues. These costs are reflected in the Cost to Maintain Current Program Services column.



DEPARTMENT: Public Works FUND: Road Ops Consolidated BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM

SCHEDULE A

DEPARTMENT RECOMMENDED FUNDED ADJUSTMENTS

| | Brief Description of Program Adjustment | Budgeted Staffing | Appropriation | Departmental Revenue | Fund Balance | | |
|-----|---|---|---|---|-----------------------------------|--|--|
| 1 | Salaries and Benefits/Budgeted Staffing | _ | | | | | |
| | alanes and Benefits/Budgeted Staffing with the contract Engineer and 0.5 Real Property Agent II) based on anticipated need for Grant Right of Way purchases. | | | | | | |
| | The above increases are more than offset by a 9.6 decrease in budgeted staff. 1.0 Automated Systems Analyst II that has been reclassified and assigned to 5.0 Equipment Operator II contract positions, which are vacant, are being delt 1.0 vacant Land Use Technician I is also no longer needed and is therefore b 2.2 increase in the vacancy factor (1.1 Equipment Operator II and 1.1 Equipm 0.4 decrease in budgeted staff resulting from reduced number of hours for the | the Information Service eted since they are no lo eing defunded. ent Operator III) | s Department in accorda onger needed for Bark Be | nce with prior Board eetle operations. | action. | | |
| | In addition to the increases/decreases in budgeted staffing, the Department is budget includes appropriations in the amount of \$3,646 for the additional coscompletion of a classification study by the Human Resources Department. | | | | | | |
| | Finally, appropriations have been increased by \$742,427 for the cost of employ | ree step increases proje | ected in the upcoming fise | cal year. | | | |
| 2. | Services and Supplies Decrease primarily due to reduction of the \$12 million Fort Irwin Road Rehabili the following increases: San Bernardino Signal Synchronization Project (\$2.5 n wall (\$185,000). The Department also expects other increases for COWCAP (\$120,000) and equipment usage (\$700,000). | nillion), Old Waterman (| Canyon Culvert Repair (\$ | 800,000) and Longv | iew Drive retaining | | |
| 3. | Central Computer | | 48,569 | <u>-</u> | 48,569 | | |
| | Per estimates provided by the Information Services Department. | | | | ,,,,, | | |
| 4. | Other Charges Decrease primarily due to the completion of a major portion of the Right of Way | - / purchases for the San | (361,000) Bernardino Avenue Sigr | - al Synchronization I | (361,000) Project in 2004-05. | | |
| 5. | Structures and Improvements to Structures Decrease of total anticipated expenditures from FY 2004-05. The more signific Department's Traffic and Contracts Divisions due to lack of space at the Wesle Yard, and \$63,000 for painting, building up grades and security systems at the | y Break building, \$140, | 000 for a new office and | cinder storage struct | | | |
| 6. | Equipment Equipment purchases for 2005-06 are budgeted at a level consistent with the p | rior fiscal year. | 6,300 | <u>-</u> | 6,300 | | |
| 7. | Vehicles The budget for vehicle purchases is being significantly reduced for 2005/06 due | - e to the number of new | (2,455,000) and replacement vehicle | - s purchased in 2004 | (2,455,000) | | |
| 8. | Lease Purchase - Equipment | - | 160,000 | - | 160,000 | | |
| | As the lease/purchase of several pieces of heavy equipment progresses, princ over last year. | pal increases and intere | est decreases each mon | h resulting in an inc | ease of principal | | |
| 9. | Transfers Increase primarily due to transfer of \$800,000 to the Facilities Development Pla Ranch Road, as well as a reimbursement to ISD in the amount \$103,000 for th increases are partially offset by the cessation of contributions of \$150,000 to La | e cost of the Business A | Applications Manager ass | | | | |
| 10. | Reimbursements Increase is primarily due to anticipated reimbursements for labor costs from Flothe High Desert Corridor Project. | - ood Control, Measure I I | (789,627) Projects, Facilities Plan F | rojects and the CalT | (789,627) Trans Study Team for | | |
| 11. | Revenue from Use of Money and Property Reduction in interest earned based on less cash available. | - | | (145,000) | 145,000 | | |
| 12. | State, Federal, and Other Governmental Aid Increase is the result of anticipated increase in Highway Users Tax. | - | | 325,693 | (325,693) | | |
| 13. | Current Services Increases in joint participation project reimbursements primarily from the Cities Road, the City of Fontana and Union Pacific Rail Road for widening the road at Road. | | | | | | |
| 14. | Other Financing Sources Increased proceeds from the sale of fixed assets is anticipated for 2005-06. | - | - | 100,000 | (100,000) | | |
| | | | | | | | |
| | т | otal (2.6) | (9,918,543) | 2,447,869 | (12,366,412) | | |

